

ArvinMeritor

is a leader in advanced

solutions that focus on enhancing

vehicle performance, improving vehicle

stability, and reducing emissions which can

damage the environment. Our products are part of

virtually every vehicle on the road today. With headquarters

in Troy, Mich., U.S., ArvinMeritor is ranked as the 12th largest

automotive supplier in America, based on the Fortune 500 list.

Our diverse portfolio includes revolutionary emissions technologies;

industry-leading drivetrain systems and components; and a compre-

hensive line of apertures and undercarriage products for light vehicle,

truck, trailer and specialty equipment OEMs and the commercial

aftermarket. With 21 technical centers of expertise and more than 120

manufacturing facilities around the world, we have the scale and scope to

provide advanced solutions to meet our customer's evolving needs.

Built on nearly a century of expertise, our company is known for its

responsiveness, quality and service. In addition, we embrace a culture

of continuous improvement and adhere to only the highest standards

in ethical business practice.

ArvinMeritor, Inc. (NYSE: ARM) has approximately 29,000

employees in 25 countries, and participates in 26 joint

ventures in 13 of those countries. Combined sales

in 2005 were \$8.8 billion. To learn more

about us, visit our Web site at

www.arvinmeritor.com.

ArvinMeritor

At A Glance

strong global presence

Why be global? At ArvinMeritor, we know what it takes to operate in different cultures and with multiple currencies. We thrive in a world economy - in keeping pace with the ever-changing market environment. It's exactly where we want to be.

We're in step with our customers and constantly evaluating our global reach to match their needs perfectly. Part of that strategy entails our significant diversification efforts. We understand the advantages that come with building relationships in emerging markets, and are seizing those opportunities for low-cost manufacturing as well as new business.

asia pacific and row



FY05 sales: \$0.5B
Manufacturing facilities: 20
Joint ventures*: 9
Technical centers: 1

europa



FY05 sales: \$3.3B
Manufacturing facilities: 43
Joint ventures*: 8
Technical centers: 12

north america



FY05 sales: \$4.5B
Manufacturing facilities: 46
Joint ventures*: 7
Technical centers: 6

south america



FY05 sales: \$0.5B
Manufacturing facilities: 12
Joint ventures*: 2
Technical centers: 2

* Includes consolidated and non-consolidated joint ventures

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